2015-16 Rubric for Evaluating Colorado's Specialized Service Professionals: **School Counselors**

Definition of an Effective School Counselor

Effective school counselors are vital members of the education team. They are properly credentialed and have the knowledge, abilities, skills and attitudes necessary to plan, organize, implement and evaluate a comprehensive, developmental, results-based school counseling program. Effective school counselors strive to support growth and development in the least restrictive environment, close achievement gaps and prepare diverse student populations for postsecondary and workforce success. Effective school counselors employ and adjust evidence-based practices to enhance the equitable access to educational services and programs. They have a deep understanding of the interconnectedness of the home, school and community and collaborate with all members of the education team to strengthen those connections. Through advocacy, leadership and reflection, school counselors build frameworks for systemic change to support students in the areas of academic achievement and personal/social development; ensuring that their students become the productive, well-adjusted adults of tomorrow.

QUALITY STANDARD I

School Counselors demonstrate mastery of and expertise in the domain for which they are responsible.

School Counselors demonstrate mastery of and expertise in the domain for which they are responsible.						
Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary		
ELEMENT A: School counselors demonstrate knowledge of current developmental science, the ways in which learning takes place and the appropriate levels of intellectual, social and emotional development of their students.						
THE SCHOOL COUNSELOR: Identifies the connections between counseling theory, human development theory, student learning theory and student success.	and THE SCHOOL COUNSELOR: Articulates knowledge of counseling theory, human development theory, student learning theory and their influence on student success.	and THE SCHOOL COUNSELOR: Applies counseling, human development and student learning theory in counseling programs and services designed to enhance student success.	and STUDENTS, TEACHERS AND/OR FAMILIES: Understand that counseling services are appropriate for the students' developmental levels.	and STUDENTS: Participate in counseling services appropriate for their developmental levels.		
ELEMENT B: School counselors demonstrate knowledge of effective services and/or specially designed instruction that reduce barriers to and support learning in literacy, math and other content areas.						
	and	and	and	and		

. . . and THE SCHOOL THE SCHOOL

□ Identifies ways in which the school counseling program relates to other content areas/disciplines.

COUNSELOR:

☐ Understands and can articulate the connection of the school counseling program to content areas.

COUNSELOR:

THE SCHOOL **COUNSELOR:**

□ Plans and implements services/instruction in the comprehensive counseling curriculum that supports students in the content areas.

. . . and

STUDENTS AND/OR TEACHERS:

☐ Are aware of services/ specially designed instruction that reduces barriers and supports learning in literature, math and other content areas.

. . . and

STUDENTS:

□ Participate in services/specially designed instruction as needed to reduce barriers and support learning in literature, math and other content areas.

School Counselors demonstrate mastery of and expertise in the domain for which they are responsible.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary				
ELEMENT C: School cou instruction.	ELEMENT C: School counselors integrate evidence-based practices and research findings into their services and/or specially designed instruction.							
THE SCHOOL COUNSELOR: Recognizes the importance of evidence-based school counseling practices and related research.	and THE SCHOOL COUNSELOR: Locates and selects appropriate evidence- based practices and related research.	ELOR: es and selects priate evidence- practices and COUNSELOR: Integrates evidence- based school counseling and related research		and STUDENTS: Participate in services that reflect evidence-based practices.				
ELEMENT D: School coustudent achievement.	nselors demonstrate knowled	dge of the interconnectedness	s of home, school and comm	unity influences on				
THE SCHOOL COUNSELOR: Understands the interconnectedness of home, schools and community influences on student achievement.	and THE SCHOOL COUNSELOR: Creates a service delivery plan for students recognizing the involvement of home, school and community in student achievement.	and THE SCHOOL COUNSELOR: Uses careful knowledge of students' homes, community and school to implement, evaluate and adapt services. Has knowledge of community/local services.	and STUDENTS, FAMILIES AND TEACHERS: Are aware of interconnectedness of home, school and community influences on student achievement.	and STUDENTS, FAMILIES AND TEACHERS Participate in adaptive services that meet the unique characteristics of the student and their community.				

School Counselors demonstrate mastery of and expertise in the domain for which they are responsible.

Basic	Partially Proficient	Proficient (Meets State Standard)		Accomplished	Exemplary
ELEMENT E: School cou	nselors demonstrate knowled	ge of and exp	ertise in their p	rofessions.	
THE SCHOOL COUNSELOR: Understands the multifaceted role of the school counselor.	and THE SCHOOL COUNSELOR: Organizes own time and workloads based on knowledge of nationally recognized professional competencies.	that are in	R:	and STUDENTS: Actively participate in activities offered by the counselor.	and STUDENTS AND/OR TEACHERS: Provide feedback to the school counselor that informs best practice.
Evaluator Comments: (Required for Ratings of "Basic" or "Partially Proficient" and recommended for all rating levels.)		and	1	Person Being Evaluated: te the element for which the as a whole.)	comment applies if not for

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary			
ELEMENT A: School counselors foster safe and accessible learning environments in which each student has a positive, nurturing relationship with caring adults and peers.							
THE SCHOOL COUNSELOR: Recognizes the importance of an environment that is inviting, respectful, supportive and inclusive where each student can experience a caring and nurturing relationship.	and THE SCHOOL COUNSELOR: Creates an environment within the counseling office that is inviting, respectful, supportive and inclusive. Supports staff and students in developing positive nurturing relationships.	and THE SCHOOL COUNSELOR: Assesses school culture and climate to implement programming that ensures an inviting, respectful, supportive and inclusive school environment. Prioritizes effective interventions in which each student has a positive, nurturing relationship with a caring adult.	and STUDENTS: Participate in curricula or other activities that lead to positive and nurturing relationships. Engage in respectful and open dialogue with their school counselor.	and STUDENTS: Model respectful and open dialogue with each other and their school community. Experience positive nurturing relationships with others.			

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT B: School cou	nselors demonstrate respect	for diversity within the home,	school and local and global	communities.
THE SCHOOL COUNSELOR: Recognizes the influences of culture, demographics and socio-economic status on a student's development and engagement.	THE SCHOOL COUNSELOR: Explains the influences of culture, demographics and socio-economic status on a student's development and engagement.	THE SCHOOL COUNSELOR: Utilizes materials and develops programming and services that honor diversity within the home, school and local and global communities based on culture, diverse demographics and socio-economic status.	and STUDENTS, FAMILIES AND/OR TEACHERS: Respect the backgrounds of fellow students. Participate in group and individual activities and programs to assist in elevating cultural awareness.	STUDENTS, FAMILIES AND/OR TEACHERS: Actively seek a variety of perspectives to understand the diversity within the home, school and local and global communities. Model/promote group and individual activities and programs to assist in elevating cultural awareness.
ELEMENT C: School cou	nselors engage students as ur	nique individuals with diverse	backgrounds, interests, stre	ngths and needs.
THE SCHOOL COUNSELOR: Values the differences and contributions of each student. Seeks fullest potential for all students.	and THE SCHOOL COUNSELOR: Identifies and prioritizes student needs based on knowledge of each student's interests, strengths and background.	and THE SCHOOL COUNSELOR: Adapts services based on the academic, personal/social and career needs of students. Facilitates student development of academic, personal/social and career goals based upon their unique strengths and talents.	and STUDENTS AND/OR FAMILIES: Experience the services of the counselor as connected to their unique interests, strengths, needs and background.	and STUDENTS AND/OR FAMILIES: Utilize individually appropriate learning supports that will assist them in meeting or exceeding their individualized academic, personal/social and career goals.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary			
ELEMENT D: School counselors engage in proactive, clear and constructive communication and work collaboratively with students, families and other significant adults and/or professionals.							
THE SCHOOL COUNSELOR: Understands essential components of effective communication. Responds to contacts from parents and community members in a timely and meaningful manner.	and THE SCHOOL COUNSELOR: Promotes effective communication with students, families and other significant adults and/or professionals. Invites parents and the community to share ideas and concerns.	and THE SCHOOL COUNSELOR: Monitors and adapts communication styles based on needs of the stakeholders. Coordinates communication and information from families and significant adults with colleagues.	and STUDENTS AND/OR FAMILIES: Have an understanding of the tools by which they can communicate with the school counselor or other significant adults and/or professionals. Initiate communication with school counselor to address successes, concerns and needs.	and STUDENTS AND/OR FAMILIES: Initiate and maintain communication with significant adults to support their success and needs.			

Basic	Partially Proficient	Proficient (Meets State Standard)		Accomplished	Exemplary			
	ELEMENT E: School counselors select, create and/or support accessible learning environments characterized by acceptable student behavior, efficient use of time and appropriate behavioral strategies.							
THE SCHOOL COUNSELOR: Assists students to behave appropriately in the learning environments. Has established behavioral expectations for students to follow.	THE SCHOOL COUNSELOR: Puts procedures in place to maximize appropriate student behavior during counseling time. Expects the core school counseling curriculum to improve student behavior and the learning environment.	integration behaviora all student Monitors of practice to behavior at time in the environment of the process o	R: cads and cystem-wide n of positive I supports for ts. counseling o improve and use of e learning ent. dents ole for e to school and	STUDENTS: Stay on task during counseling and instructional times. Abide by school and class rules and expectations.	TUDENTS: ☐ Model/promote positive acceptable student behavior, efficient use of time and appropriate behavioral strategies.			
Evaluator Comments: (Required for Ratings of "B recommended for all rating	asic" or "Partially Proficient" (and	_	Person Being Evaluated: te the element for which the as a whole.)	comment applies if not for			

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary			
ELEMENT A: School counselors provide services and/or specially designed instruction aligned with state and federal laws, regulations and procedures, academic standards, their districts' organized plans of instruction and the individual needs of their students.							
THE SCHOOL COUNSELOR: Is aware of requirements of educational and/or intervention plans that align with educational law and district policy.	THE SCHOOL COUNSELOR: Is able to articulate legal requirements including timelines for professional practices such as, but not limited to, Individual Career and Academic Plans (ICAPs), 504, Rtl, ASCENT, concurrent enrollment and/or graduation plans/requirements.	and THE SCHOOL COUNSELOR: ☐ Meets all legal requirements, including timelines for professional practices in accordance with educational law and district policies and procedures. Items may include, but not limited to, ICAPs, 504, Rtl, ASCENT, concurrent enrollment and/or graduation plans/requirements.	and STUDENTS: Participate in services/specially designed instruction appropriate for the individual. Have plans in place to ensure academic success.	and STUDENTS: Have a developmentally appropriate understanding of the instruction/services they are participating in.			

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary				
ELEMENT B: School courservices and/or specially d	nselors utilize multiple source lesigned instruction.	es of data, which include valid	informal and/or formal asse	essments, to inform				
THE SCHOOL COUNSELOR: Collects data from multiple sources. Has accessed data to develop a school counseling core curriculum. Monitors student achievement data or achievement-related data.	and THE SCHOOL COUNSELOR: Accesses and understands the use of data to plan and write an instructional program that is comprehensive in scope, preventive in nature and developmental in design. Uses achievement and achievement related data to identify gaps in learning.	and THE SCHOOL COUNSELOR: Provides direct instruction in the delivery of a data driven, school counseling core curriculum. Monitors formal and informal data to set trends and create programs to close gaps in achievement.	and STUDENTS/ TEACHERS AND/OR FAMILIES: □ Demonstrate an understanding of assessment results and individual student strengths and needs.	and STUDENTS: Receive programming and services that are informed by findings from multiple formal and informal assessments.				
	nselors plan and consistently s s related to student needs, lea		-					
THE SCHOOL COUNSELOR: Uses current and accurate data to identify student needs and inform delivery of services.	and THE SCHOOL COUNSELOR: Provides evidence that the comprehensive school counseling program is responsive to the needs of students.	and THE SCHOOL COUNSELOR: Plans and delivers services based on the synthesis of multiple sources of data related to student abilities, interests, skills and achievement. Helps students make decisions based on academic, career and personal/social data.	and STUDENTS, TEACHERS AND/OR FAMILIES: Use assessment information and other data as the basis for creating immediate goals and long-range plans.	and STUDENTS: Execute the immediate goals and long-range plans that were developed from the synthesis of their data.				

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT D: School courinstruction to maximize str	• • • • • • • • • • • • • • • • • • • •	e appropriate available techr	nology in their services and/o	r specially designed
THE SCHOOL COUNSELOR: Has an understanding of available software and technology to support student success.	and THE SCHOOL COUNSELOR: Selects appropriate technology to support student success.	and THE SCHOOL COUNSELOR: Effectively uses software and technology to enhance student success.	and STUDENTS, TEACHERS AND/OR FAMILIES: Articulate an awareness of the software and technology that is available to them.	and STUDENTS: Demonstrate the appropriate use of technology when developing and executing academic, career and personal/social goals and action plans.
	nselors establish and commu adership and problem solving	nicate high expectations for gashills.	their students that support th	he development of critical-
THE SCHOOL COUNSELOR: ☐ Has an awareness and understanding of a school counselor's role in postsecondary workforce readiness and 21st century skills.	THE SCHOOL COUNSELOR: Implements services to facilitate the development of postsecondary workforce readiness and 21st century skills.	THE SCHOOL COUNSELOR: Communicates to stakeholders the importance of the school counselor's role in increasing postsecondary workforce readiness and 21st century skills. Delivers services that reflect high expectations of students.	∴ and STUDENTS: □ Respond to counselor expectations and learn problem-solving techniques that incorporate critical thinking and 21 st Century skills based on their developmental level.	STUDENTS: Demonstrate postsecondary workforce readiness and 21 st century skills at their developmental level.

Basic	Partially Proficient	Proficient (Meets State Standard)		Accomplished	Exemplary
ELEMENT F: School cou	nselors communicate effective	ely with studer	nts.		
THE SCHOOL COUNSELOR: Listens responsively and develops rapport with students in order to identify issues and barriers that impede student success.	and THE SCHOOL COUNSELOR: Demonstrates developmentally appropriate language with students. Uses a variety of appropriate delivery methods to communicate with students.	and THE SCHOOL COUNSELOR: Uses and promotes the development of effective communication skills throughout the school community. Assists students in determining the most appropriate communication strategies to use in a variety of situations.		and STUDENTS, TEACHERS AND/OR FAMILIES: Utilize feedback to enhance student learning and growth.	and STUDENTS AND/OR FAMILIES: Demonstrate effective communication related their needs.
THE SCHOOL COUNSELOR: Recognizes and responds to student mental health crises.	and THE SCHOOL COUNSELOR: Evaluates student mental health crises and needs and plans counseling services accordingly. Understands the school/district's written crisis response policies and/or procedures.	ement services and/or specially and THE SCHOOL COUNSELOR: Responds to student mental health crises and needs by offering education, prevention and crisis/short-term counseling and makes referrals to community resources as needed.		and STUDENTS, TEACHERS AND/OR FAMILIES: Utilize counseling services in order to navigate a short-term mental health need or crisis situation.	and STUDENTS: Demonstrate mental health stabilization and resiliency through crisis situations.
Evaluator Comments: (Required for Ratings of "E recommended for all ratin	Basic" or "Partially Proficient" g levels.)	and		Person Being Evaluated: te the element for which the as a whole.)	comment applies if not for

School counselors reflect on their practice.

development.

Proficient Accomplished Basic Partially Proficient Exemplary (Meets State Standard) ELEMENT A: School counselors demonstrate that they analyze student learning, development and growth and apply what they learn to improve their practice. . . . and . . . and . . . and . . . and THE SCHOOL THE SCHOOL THE SCHOOL THE SCHOOL THE SCHOOL **COUNSELOR: COUNSELOR: COUNSELOR: COUNSELOR: COUNSELOR:** □ Thinks systemically ☐ Collects, compiles and □ Confers with school □ Interprets program ☐ Shares results of and critically about analyzes a wide range of audits to assess the administrators to seek program audits with the impact of the data in order to audit progress of the school improvements to the stakeholders and the comprehensive school the impact of the counseling program and school counseling advisory committee in order to elicit counseling program comprehensive school makes changes as program and other needed. related programs in recommendations for on student academic, counseling program on career and student academic, accordance with change. personal/social recommendations. career and development. personal/social

QUALITY STANDARD IV School counselors reflect on their practice. **Proficient** Basic **Partially Proficient Accomplished Exemplary** (Meets State Standard) **ELEMENT B:** School counselors link professional growth to their professional goals. . . . and . . . and . . . and . . . and THE SCHOOL THE SCHOOL THE SCHOOL THE SCHOOL THE SCHOOL **COUNSELOR: COUNSELOR: COUNSELOR: COUNSELOR: COUNSELOR:** □ Uses performance □ Uses personal reflection, □ Develops a professional □ Participates in high □ Develops and/or leads feedback from consultation and growth plan based upon quality professional focused and rigorous supervisor and/or supervision to plan professional goals that development specific professional colleagues to improve professional are directly related to to school counseling development at the practice. development and improving student and based upon a building, district, state success in the academic, develop professional professional growth and/or national level. goals. personal/social and/or plan. □ Completes required career domains. professional development. ☐ Reflects on professional development and applies new knowledge and skills to the counseling program. **ELEMENT C:** School counselors respond to complex, dynamic environments. . . . and . . . and . . . and . . . and THE SCHOOL THE SCHOOL THE SCHOOL THE SCHOOL THE SCHOOL **COUNSELOR: COUNSELOR: COUNSELOR: COUNSELOR: COUNSELOR:** ☐ Expands his or her role **Demonstrates** ☐ Adapts professional □ Prioritizes professional ☐ Anticipates changes flexibility in his or her practices based on new activities based on and/or challenges in in responding to role in response to information about changing student needs the school or practice changes in the school environmental student or system and/or changes in the environment and is or student changes. needs. school and broader prepared to respond. environments. environments. **Evaluator Comments:** Comments of Person Being Evaluated: (Required for Ratings of "Basic" or "Partially Proficient" and (Please indicate the element for which the comment applies if not for recommended for all rating levels.) the standard as a whole.)

School counselors demonstrate collaboration, advocacy and leadership.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary		
ELEMENT A: School counselors collaborate with internal and external stakeholders to meet the needs of students.						
THE SCHOOL COUNSELOR: Identifies the relevant issues and contexts that impact family—school partnerships, including community and local resources.	THE SCHOOL COUNSELOR: Develops effective working relationships with parents and other educators, to support student success.	THE SCHOOL COUNSELOR: Develops effective working relationships with community members and agencies to support student success.	THE SCHOOL COUNSELOR: Participates in effective teams by encouraging collaboration among students, teachers, administrators and other school staff to work toward student success.	and THE SCHOOL COUNSELOR: Builds/Leads effective teams that work collaboratively toward meeting common goals.		
THE SCHOOL	nselors advocate for students and THE SCHOOL	, families and schools. and THE SCHOOL	and THE SCHOOL	and THE SCHOOL		
COUNSELOR: Understands the role of a school counselor as an advocate for all students.	COUNSELOR: Advocates responsibly within the school community on behalf of students. Identifies and actively builds relationships with stakeholders.	COUNSELOR: Identifies and addresses systematic barriers to student success. Provides potential solutions when advocating for students. Teaches students appropriate selfadvocacy skills.	COUNSELOR: Discusses potential revisions to policies and/or procedures with administrators in order to better address student and school needs and the diversity of the student population. Supports the students in the active use of self-advocacy skills.	COUNSELOR: Advocates responsibly for school board policy and local, state and federal statutory requirements that are in the best interests of students, families and communities.		

School counselors demonstrate collaboration, advocacy and leadership.

Basic	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
ELEMENT C: School cou	nselors demonstrate leadersh	ip in their educational setting	(s).	•
THE SCHOOL COUNSELOR: Supports school goals and initiatives. Contributes to school or district teams.	OUNSELOR: Supports school goals and initiatives. Contributes to school COUNSELOR: □ Seeks leadership roles as student, school, or district conditions indicate the need.		and THE SCHOOL COUNSELOR: Uses leadership skills to facilitate vision and positive change for the comprehensive school counseling program and the school as a whole. Is viewed by other professionals as an essential part of the school leadership team.	and THE SCHOOL COUNSELOR: Takes on a district, state, or national leadership role relevant to the school counseling profession. Advocates for the profession of school counseling.
THE SCHOOL COUNSELOR: Contributes professional knowledge and advice to colleagues when relevant and appropriate. THE SCHOOL COUNSELOR: Seeks evidence based research practices related to the counseling profession.		e and skills to educational practice based upon current evidence-based research findings and needs of the environment.	ctices and their profession. and THE SCHOOL COUNSELOR: Conducts or coordinates professional development for the school and/or school community related to the school counseling profession.	and THE SCHOOL COUNSELOR: Contributes to the enhancement of the school counseling profession through publications or professional presentations.

School counselors demonstrate collaboration, advocacy and leadership.

Basic	Partially Proficient		oficient tate Standard)	Accomplished	Exemplary				
ELEMENT E: School counselors demonstrate high ethical standards.									
THE SCHOOL COUNSELOR: Maintains confidentiality of student records as required by law. Understands the need to hold high ethical standards for himself/herself and others.	and THE SCHOOL COUNSELOR: Demonstrates ethical behavior, including honesty, integrity, fair treatment and respect for others. Abides by the educational laws, policies and/or procedures applicable.	THE SCHOOL COUNSELOR: Abides by ethical standards of the school counseling profession in accordance with the ASCA Ethical Standards for School Counselors. Within the school setting, promotes ethical behavior, including honesty, integrity, fair treatment and respect for others.		and THE SCHOOL COUNSELOR: Supports colleagues in the understanding of ASCA ethical standards for school counselors. Applies ethical decision making models.	and THE SCHOOL COUNSELOR: Promotes ethical standards and laws, policies and/or procedures of the school counseling profession at the district, state, or national level.				
Evaluator Comments: (Required for Ratings of "E recommended for all ratin	Basic" or "Partially Proficient' g levels.)	" and		erson Being Evaluated: e the element for which the co e a whole.)	omment applies if not for				

S.B. 10-191 REQUIRES MULTIPLE MEASURES OF EDUCATOR PERFORMANCE MEASURED ON MULTIPLE OCCASIONS THROUGHOUT THE YEAR. For specialized service professionals this requirement is defined as required measures and optional additional measures (evidence/artifacts). While the rubric serves as the data collection tool for observations, districts and BOCES must determine the method for collecting data regarding required measures and additional evidence/artifacts. This chart serves as a reminder of the required measures that must be discussed annually and evidence/artifacts that may be discussed at the end of the evaluation cycle to confirm the accuracy of ratings.

SHALL BE BASED ON AT LEAST ONE OF THE FOLLOWING PERFORMANCE MEASURES, WHEN APPROPRIATE TO THE SSP'S ASSIGNED DUTIES:

- Student perception measures, where appropriate and feasible
- Peer feedback
- Parent or guardian feedback
- Student support documentation

ADDITIONAL EVIDENCE/ARTIFACTS:

Evaluation of professional practice may include additional measures such as those listed below. These are provided as examples of evidence the evaluator and/or educator being evaluated may share with each other to provide evidence of performance in addition to observations and evaluator ratings collected on the rubric.

- Accountability Process Documentation
- Accountability/Results Reports
- Additional Certifications
- Advisory Council Documentation
- American School Counselor Association Legal and Ethical Specialist
- American School Counselor Association National Model Action Plans and Results Data
- Analysis of School and Counseling Program Data
- Annual School Counseling Report
- CEU's from the American School Counselor Association
- Closing the Gap Action Plans and Results Reports
- Counselor Administrator Annual Agreement
- Curriculum Action Plan
- Curriculum and Materials Utilized
- Data Collection and Analysis Activities
- Document of Student Re-entry Strategies
- Documentation of Professional Development Participation (Conferences, Workshops, Webinars, etc.)
- Environmental Scan Tools and Data/Results
- Evidence of Classroom Guidance Curriculum Into Relevant Courses and Programs

- Graduate Coursework
- Individual Growth Plan
- Learning Styles/Interest Inventories
- Logs Documenting Interactions with Student Support Professionals and Programs (Agencies, School Nurses, School
- Psychologists, Other Special Service Professionals, Employers, etc.)
- Mentoring Documentation
- Needs Assessment Tools and Data/Results
- Operational Schedules (e.g. Daily, Weekly and Monthly Calendars)
- Policy Documents
- Pre-Post Tests
- Professional Learning Community and Other Meeting Documentation
- Program Website
- Record of Professional Service, Articles
 Published, Presentations Made and Other
 Dissemination Activities

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Observations, Required Measures and Other Evidence/Artifacts for School Counselors (continued)

ADDITIONAL EVIDENCE/ARTIFACTS:

Evaluation of professional practice may include additional measures such as those listed below. These are provided as examples of evidence the evaluator and/or educator being evaluated may share with each other to provide evidence of performance in addition to observations and evaluator ratings collected on the rubric.

- Records of Multi-lingual Communication
- Referral Documentation to Programs and Resources (School Leadership Opportunities, Tutoring, Mentoring, School-Based Mental Health, After-School Programs, Counseling, SAT Team, RTI Involvement, School-Wide Programs)
- School Counseling Core Curriculum Maps
- School Counseling Program Audit
- School Improvement Plan and Implementation Documentation
- School Programs Agendas, Sign-in Sheets, Outlines, Etc.

- Self-appraisal
- SMART Goals for Program Planning and Implementation
- Stakeholder Meeting Notes, Agendas, Sign-in Sheets
- Stakeholder Surveys
- Student Progress Towards Post-Secondary and Workforce Readiness (ICAP)
- Transition Strategies Documentation
- Use-of-Time Analysis
- Website